

2018 | THE ALMOND CONFERENCE

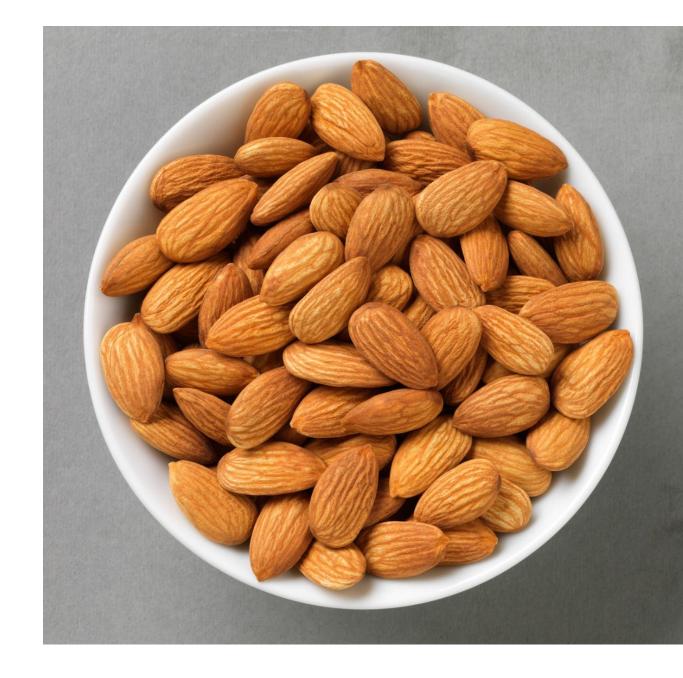
KOREA AND JAPAN: BEAUTIFUL ALMONDS





AGENDA

- Craig Duerr, Campos Brothers, moderator
- Laurel Muir, SRG
- Murielle Kim, Almond Board of California



PRESENTATION | 2017



Craig Duerr, Campos Brothers
Laurel Muir, Sterling Rice Group
Murielle Kim, Almond Board of California











Snapshot of South Korea

BUSINESS & ECONOMY

11th largest economy by GDP

51M population

6th largest exporter in 2018

16 Korean companies in Fortune 500

3.0%: Growth outlook for 2019

No. 1 Innovative economy by Bloomberg Innovation Index (2014-2018)

TRADITIONAL MEDIA

12 National Dailies

20 Business Dailies

100+ Regional Dailies

4 Newswires

8 Terrestrial TV

150 Cable TV

1500+ Online News

DIGITAL MEDIA

1st largest Internet penetration rate2nd largest social media usage6th biggest market spending the most on digital mediaTop 5 digital media











CULTURE

Thriving entertainment industry with "Korean Wave" with the growing prominence of K-Pop in the world

Leader in innovation of **new technologies**: Al(Artificial Intelligence), 5G network, having **world's fastest internet**

Search for enjoying cultural life increasing due to "52 hour work week" amendment

LIFESTYLE

Growing demand for "Home Meal Replacements", "clean foods" products for convenience and health

Increase of **milk alternative** products such as **almond milk**, targeting lactose-intolerant consumers

Rising trend of "small but certain happiness" for trivial values in life: self-care, food, beauty, and comfort

POLITICS

Stabilization of Moon Jae-in administration, ever since the government change in 2017

Advancing in political discussions with North Korea for agreements in the Korean peninsula, through **2018 Inter-Korean Summit** in April, May, and September

Renegotiation of **Korea-U.S. FTA trade agreement** in March, opening up diverse trade opportunities

Snapshot of Japan

BUSINESS & ECONOMY

3rd Biggest Market by GDP **127M** population 23rd by GDP per capita **54** Japanese Fortune 500 companies **0.8%** Growth outlook for 2019

5th Largest exporter in 2017

TRADITIONAL MEDIA

5 National Dailies

1000+ Regional Dailies and trade

2 Newswires

6 Terrestrial TV

3000+ Magazines

DIGITAL MEDIA

5th largest Internet population

Top 5 digital media











CULTURE

Japanese pop culture such as anime and manga continue to influence the global entertainment

Nation of rapid innovation in **robots** and advanced technology

A blend of **traditional** and **modern** culture

LIFESTYLE

In light of Japan's aging society, citizens have a high awareness of lifestyle choices and adult diseases

As a result, the **Japanese health-food** market continues to expand

A recent survey found that 60% of single women have reported chronic fatigue from working too long and too hard

POLITICS

Japanese Prime Minister Shinzo Abe continues to lead the country after his party won the recent election

The **Tokyo 2020 Olympics** is proving to be a winner for the Japanese economy











Connected Target Audience

- Opportunity to tighten focus on females within current target audience for more efficient programs
- Men are more lenient with their snack choices and are highly influenced by their wives and mothers

Differentiate Almonds and Drive Image

- Separate from other nuts
- Focus messages fact based benefits: beauty

Regulatory Headwinds and Tailwinds

MRLs and Trade update







LOWE YOURSELF



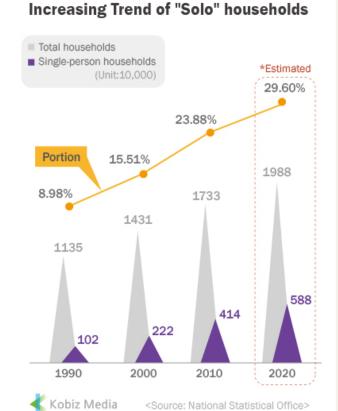


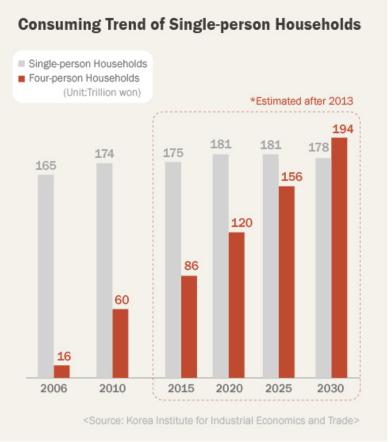
"I" matter more than anything, and more than ever





The number of single-person households in S. Korea is 5.62 million, accounting for 28.6% of the total









S. KOREA:

BEAUTY POWERHOUSE

K-beauty is spreading beyond Asia to the whole world



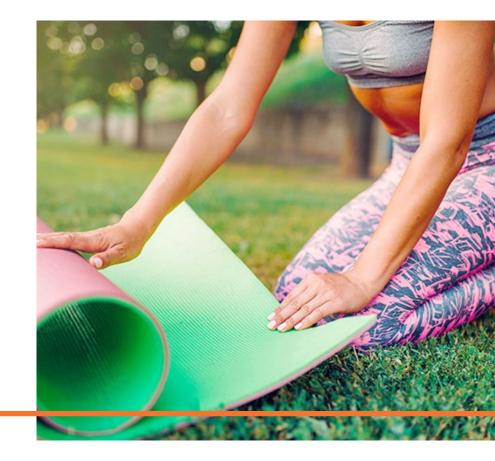
K-Beauty in S. Korea

Naturalism

With the pursuit of ethical consumption and eco-friendly solutions in S. Korea, the popularity for naturalism cosmetic products using plant-based materials(ginseng, green tea, aloes, etc.) is growing

Beauty + Health

The line between beauty and health is becoming blurred, due to the perception that true beauty comes from inner health







Beauty From Within

Korean inner beauty market has grown at a CAGR of 65% over last 5 years

With increasing interests in inner beauty, target consumers are expanding from women in their 40s to women in their 25 to 35 and men





K-Beauty in S. Korea



Clean Eating Clean Food

A healthy trend to live life beautifully on the rise as eating the food that are closest to nature goes mainstream



Consumer snacking: Men and women approach snacking differently



- Women use better snacking choices to address their health and wellness goals – staying young looking, maintaining their beauty, and not being over weight
- Although most allow themselves the occasional indulgence, they know they must make those choices in moderation



- Men try to achieve their health and wellness goals more through exercise and tend to be more lenient in their snacking choices
- Men are highly influenced by their wives/mothers who make the grocery purchasing decisions





Eating Nuts For Health And Beauty Benefits

Followed by consumers' high demands for healthy and beauty food trends and related-news, nuts as a major healthy food started getting higher attention again in S. Korea



Almonds continue to have strengths in overall range of attributes, with the strongest score around the areas of being a healthy snack

Almond Delivery on... Is a healthy snack

82% Almonds

33% Walnuts

18% Peanuts

. . .





Almonds have the highest association with positive story recall as well



Q. Which types of nuts were mentioned in the positive articles or stories?

55% Almonds

53% Brazil Nuts

47% Walnuts

18% Peanuts



Almonds increased their advantage in top of mind awareness from 2014 to 2018

2016

37%

2018





2014

34%

Almonds now have the highest overall awareness in S. Korea

Q. When you think of nuts, which nuts come to mind?

44% Almonds

25% Walnuts

14% Peanuts

. . .



Almonds owned the majority of attributes especially on key areas of weight management and good for skin/hair

Best for managing my weight

34% Almonds

13% Walnuts

8% Peanuts

. . .

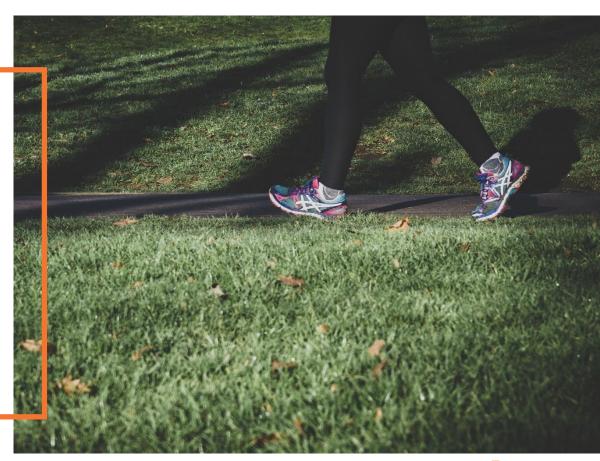
Good for skin/hair

25% Almonds

21% Walnuts

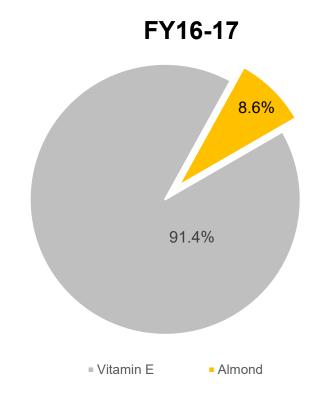
10% Peanuts

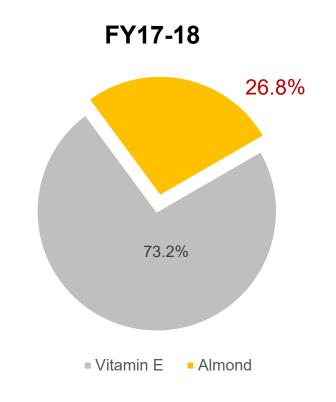
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Compared to FY16-17, 'Beauty Buzz' (almond buzz proportion related to 'Vitamin E') has been increased with a growth more than 18%

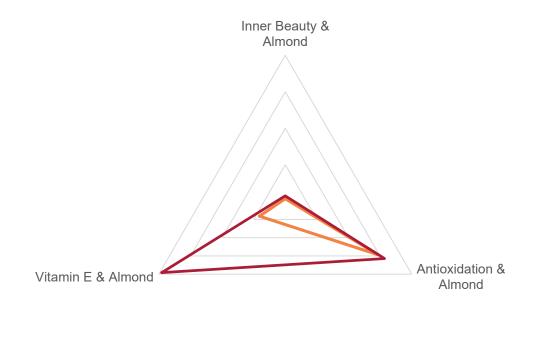








Among specific beauty attributes, almonds associated well with 'Antioxidation' and 'Vitamin E' with balanced keyword positioning



—FY16-17 —FY17-18





Our Challenge in S. Korea

Desire for variety is the top barrier to greater consumption









Driving differentiation from other nuts



DRIVING CORE BENEFITS AND IMAGE

76% DV Vitamin E Alpha-tocopherol Antioxidants

Skin health Hair health Aging prevention

4g Fibre 16% DV



Help manage weight Full and satisfied









Our Second Year Campaign



FY17-18

We continued our beauty campaign focusing on women aged 20 to 39 years by conducting...



Reaching Consumers with Multiple Touchpoints



Branded Content Video Beauty Show TV PPL Health Documentary TV PPL

ALMONDS,

MY BEAUTY

SECRET

<u>=</u>|

G.



Consumer events

Media roundtable

Magazine tie-up classes

Media event

Health professional outreach







■이벤트 기간: 2018년 7월 20일(금)~27일(금) 자정까지 ■당첨자 발표: 2018년 7월 30일(골) ■경품·아몬드 뷰티 파우치+틴케이스+아몬드 보통 2개 (10명)

Professional influencers

Beauty creators

Online native AD



Media outreach Digital Advertising Advertorials E-newsletter Infographics









'Almonds Beauty Attack' Consumer Event

Executed an offline event in 2 different spots in Seoul to amplify our beauty campaign message.

More than 2,800 people participated in the event and we earned over 15 million impressions from 74 media coverages.







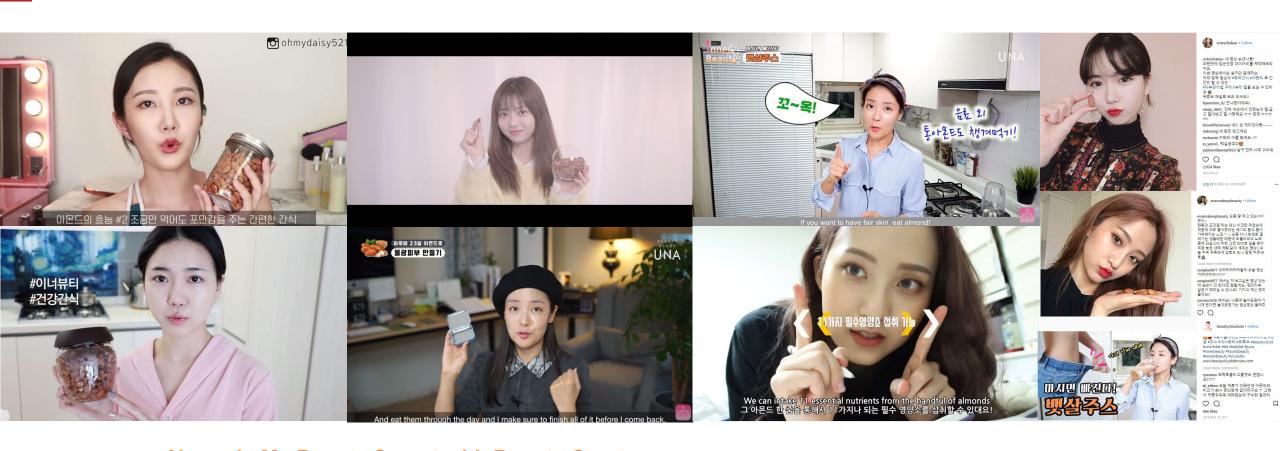


Almonds Q&A videos with Hyejin Han

Created six Q&A videos with spokesperson Hyejin Han, a famous Korean model, were made to deliver various beauty related messages to our target audience.

The videos reached over 179,900 people and received over 53,300 views.





Almonds My Beauty Secret with Beauty Creators

Created 6 YouTube videos of 5 influential beauty creators to deliver beauty benefits of almonds.

The videos received 1,864,637 views, which is 218% more than expected goal. Also the videos garnered 21,700 video likes, 2,890 comments and 13,900 shares.





Beauty reality show PPL

Sponsored a beauty reality show 'Get-it-Beauty' on cable TV channels. Almonds were shown with **beauty celebrities** who can represent the core target audiences' lifestyle.

The TV show earned 3 million viewership and digital content posted on Naver Post, Instagram, YouTube and Naver California



Yearlong activities with Almonds Beauty Mentors

Executed various **activities with three professional influencers** in the **food**, **health and beauty** industry. They were named as '**Almonds Beauty Mentors**' and participated in offline events and leveraging the benefits of almonds via their social media and publicity activities including photo call and editorials.









Native AD videos with online media

Created **three native AD contents** with mobile broadcasting media 'Dingo' to **position almonds as a beauty snack** to our core target audiences.

The videos exceeded our goal of 300,000 views each and used to raise the channel traffic and engagement of owned media.























Health Documentary 'Young and Healthy, the Secret of Biological Clock'

Produced **health documentary tied-up** with cable TV network, JTBC, to introduce **beauty benefits of almonds focusing on vitamin** E and its antioxidant effect and weight management. 50 minutes of documentary content aired on JTBC's documentary program 'Docu-Plus' with more than 27 million viewers.







Media Roundtable for almonds research

Organized a **media roundtable for almonds research** briefing with Korean professional researcher for key target media.

More than 5 million impressions from 19 news coverages were generated.





Infographic for Korean research

Created two infographics based on a research 'Health Benefits of Almonds' conducted by Dr. Kwak, a professor at Korea National Open University. Utilized the infographic in various media and California Almonds' official social media channels to leverage health benefits of almonds.





FOLLOW US



Facebook

www.facebook.com/almondsKR

Instagram

www.instagram.com/almondskr/

Twitter

twitter.com/AlmondsKR

Naver Blog

blog.naver.com/almondskr

Online references

Almond Korea website (almonds.or.kr)





JAPAN IS THE 5TH LARGEST MARKET FOR CALIFORNIA ALMONDS, AT 70 MILLION POUNDS







Market Attractiveness Assessment

Expert Interviews & Secondary Research

In Market: Primary Consumer & Trade Research

KEY STEPS FOR MARKET OPPORTUNITY ASSESSMENT





Current Status of Almonds in Japan

Consumer research shows that almonds are #1 nut in the areas of

- ✓ Awareness
- ✓ Nuts for Snacking
- ✓ Nuts mixed with Chocolate





Current Status of Almonds in Japan

Our PR activities helped promote the key attributes of almonds as follows

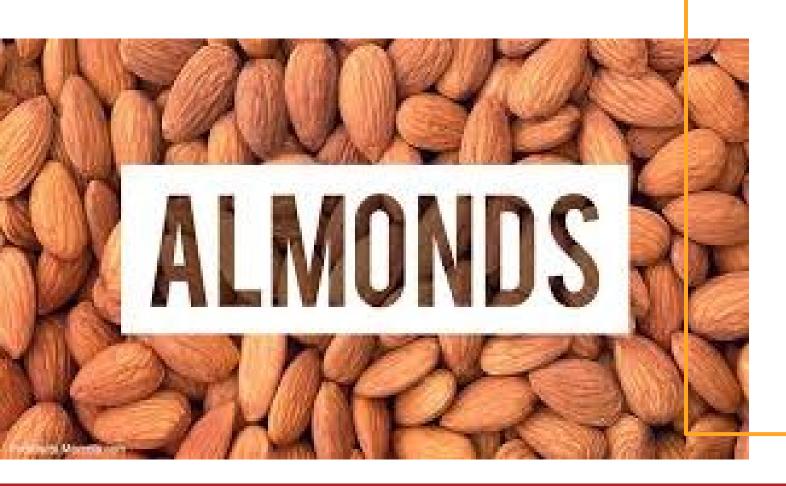
- ✓ good source of vitamin E
- ✓ good for skin and hair
- ✓ making one beautiful from the inside out





Challenge in Japan

Awareness of almonds among the Japanese is high, but...



Not many understand the real benefits of almonds

The Health/Beauty category is **very crowded**

Consumers are overwhelmed by information



Challenge in Japan

How can we convey the health benefits of almonds simply and easily?

What makes almonds unique for Japan?









Strategy:

- Increase ABC presence locally and develop trade relationships
- Increase almond positioning/consumption as a snack
- Strengthen consumer-targeted communication
- Increase almond Vitamin E awareness via E Ne! Almond! campaign

Our Key Message



We believe almonds should **OWN** its USP of "Vitamin E"

No other nut has more Vitamin E than almonds



Our Key Message

Japanese like to say "li Ne" ("li" pronounced like the letter "E") or "That's really good!"

The phrase is used to express enthusiasm and agreement.

"E" means good

"E" represents "Vitamin E"

The "E Ne!" catchphrase demonstrates "Vitamin E" is "good"





Japanese Consumers

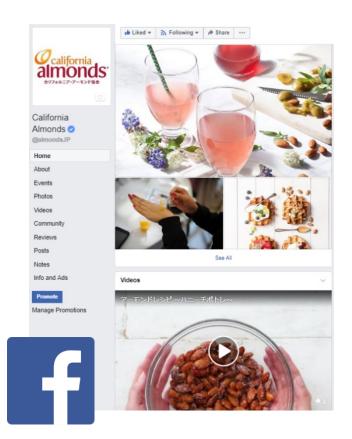
Modern and trendy female consumers (women age 20 to 39yr)

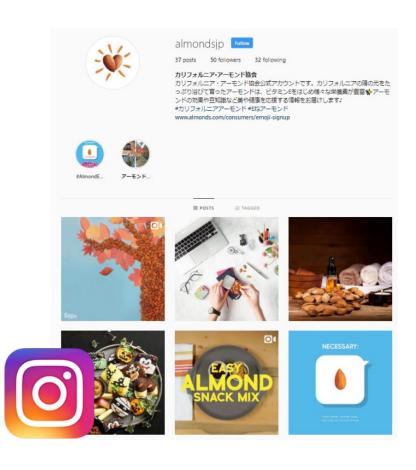


- Eager to try out new trends
- Want to take care of their health and beauty
- Social media influencers









Launched Social Media Channels in Japanese

Launched ABC SNS Twitter and Facebook accounts in June and an Instagram account in August. The content primarily focuses on the health and beauty benefits of almonds and Vitamin E. Now, Twitter has 2,696 followers, Facebook has 587 likes, and Instagram has 55 followers.





スナック

健康と栄養

レシピセンター

アーモンドについて

4 日本

Search

ヘルスプロフェッショナル

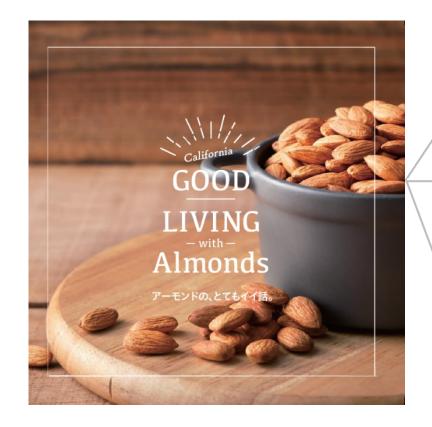


Launched Japanese Website

The **Japanese ABC website** was developed based on the US site and launched on August 15, 2018.

The site includes sections for **consumers**, **food professionals** and **health professionals**. The site also introduces almonds **recipes** developed by bloggers from campaigns with Recipe Blog.













いつもの食生物に手他に取り入れて、 まなたに、この育業のように気持ちよい"用 アーモンドと一幅に、はじめてみませんか。 **日** カリ アー チンド

米国ではその優れた場合パランスから、 Parfect Snack とも呼ばれているアーモンド

じつはカラダにもココロにも、とっても"イイ"食べ物なので



Developed Almond leaflets targeting consumers in the Japanese market. The leaflet is comprised of 8 pages and includes key messages targeting Japanese women in their 20s and 30s, such as the "E Ne! Almonds" message about the benefits of **Vitamin E, and the 1-2-3 message**.





Consumer Campaign: Office Almond

Ran an "Office Almonds" **social campaign** to **promote almonds as an ideal office snack**. 693 applied to participate in our campaign on Twitter, we selected 40 individuals and companies, provided 3 kg of California Almonds. In total, we gained a total of 2 million impressions and 2,772 campaign hashtag uses.





Consumer Campaign: Recipe Blog Campaign

Collaborated with Japan's largest recipe curation websites, with Recipe Blog, to run an **almond sampling** and recipe development campaign from the end of June to the beginning of August. We sent 200 selected applicants 300g packs of almonds, earning **226 recipes** posted on participants' blogs and **233 photos** posted on Instagram. As a result, we gained 81 million total impressions and 29 pieces of media coverage.











Foodex

Ran a booth at **Foodex Japan 2018**, **Japan's largest food show**, to reposition ABC in the local industry and **strengthen its market presence**. People who visited the ABC booth learned about the benefits of almonds, and enjoyed the almond weight-guessing game. In total, approximately 800 people visited the ABC booth during the event and ABC successfully demonstrated their strong commitment to the local industry.



















CEO Visit and Annual JNA Meeting

Arranged 10 trade meetings, 3 media interviews and 1 embassy dinner for ABC's CEO Richard Waycott during his visit in June. In addition, Richard participated in the annual JNA (Japan Nut Association) meeting and delivered a presentation about the almond industry in California, almond statistics and almond-related opportunities globally and in the Japanese market. Some 60 people related to the nuts business attended the meeting?

成長続くアーモンド市場 一層の活性化へ多彩なプログラ

2018年6月29日



アーモンドは、日本でも悪毛鏡しまれるナッツのひとつ。世界トップ の生産量を発気のが、米カリフォルニア州だ。近年は実容や機能へ の認知の広がりから、ユーザーや食シーンが拡大。アーモンドミル クをはじめとした、日本市場では自新しい製品も環透が進み、市場は さらに拡大する勢いをわせている。カリフォルニア・アーモンド協会 には、日本での消費者向けマーケディング活動を今着から削削。この ほど来日レンドナード・ウェイブリトと「EO」と、日本および報告 リアの市場開発を担当するキム・ミンジョン氏に、今後の戦略を聞い た。

日本企業は重要顧客 アジア圏での影響力期待

カリフォルニア・アーモンド協会のリチャード・ウェイコッ EO®と日本・韓国市場担当のキム・ミンジョン氏

?ーモンド協会のリチャード・ウェイコットC ——日本での活動再開に至った経緯について教えてください。

ウェイコット 7年前に活動資源の円配分が必要になったことから、 残念ながら日本での消費者向けプログラムは一時体上を余機なくされた。その間にも集界関係者との連携は継続していた が、今回は消費者向けの活動も円間することができ、大窓嫌し、思う。

今回の来日で、日本の大手輸入業者や加工業者の方々と面会することができ、関係を再度構築するとともに、私たちが十 分なリソースを持っていることや、新たなプログラムについてもご紹介することができた。

――この間の日本市場の成長も、活動再開の背景の一つなのでしょうか。

ウェイコット 日本は長年にわたり継続的に成長を続けてきた重要な市場であり、製品の開発やイノベーションも活発に 続けられている。消費が拡大していることとともに、今後の可能性が非常に大きいということは大きな理由のひとつだ。

それだけではなく、日本の企業は日本以外のアジア地域で大きな影響力を持っていることも忘れてはならない。とくに日本の主要な顧客のひとつである大手菓子メーカー各社は、この地域で大変重要な存在となっている。

また日本市場では高齢者向け商品の開発が今後さらに加速することが期待され、同様に高齢化が進む他の地域にとっても 重要性が増すものと考えられる。

新製品 いまも続々と 大きな可能性秘めた食材

――高齢者向けというのは、たとえばアーモンドミルクのような製品でしょうか。

ウェイコット たしかにアーモンドミルクはヨーロッパなどでも浸透しつつあるが、いま商齢者向けとして想定しているのは、アーモンドパターやアーモンドフラワーなどを使った、柔らかくて栄養面の高い食品だ。







Media Outreach (CEO Interviews)

Arranged **3 CEO interviews** in February and **3 CEO interviews** in June with ABC's CEO Richard Waycott with top tire media in Japan **to demonstrate ABC's strong commitment to the Japanese market**. As a result of this trade engagement, we gained more than 1 billion impressions with 20 pieces of media coverage.









ABC in the News

【食品新聞】「成長続くアーモンド市場 一層の活性化へ多彩なプログラム」



成長続くアーモンド市場 一層の活性化へ多彩な

6月末に来日したリチャード・ウェイコットは、業 界メディアを中心としたインタビューを受けまし た。ウェイコットは、日本市場を「長年にわたり維 続的に成長を続けてきた重要な市場」として位置に け、「製品の開発やイノベーションも活発に続け れている。消費が拡大していることとともに、今に の可能性が非常に大きい」とした上で、「日本の企 業はアジア地域でも大きな影響力を持っていること も忘れてはならない」と高く評価。「アーモンド 多彩な活用が可能な素材であり、またビタミンE? はじめとした栄養素も豊富に含んでいる。安定性は 高く、消費期限が長いという特長もあるため、食品 企業にとって扱いやすい食材」としてアビールしま した。また、取材に同席したミュリエル・キムは、 日本市場での今後の展開について、「さまざまない ーケティング活動を行っていくが、中心となるター ゲットは20~30代の女性。この層は新しいものを 試そうとする意欲が強く、SNSなどを通じて食の 情報を互いにシェアすることも多い。ビタミンEが 豊富に含まれることを表現した「Eね!アーモン ド」というメッセージをお届けしていく。」として 意欲を見せました。

ABC、日本ナッツ協会に加入〜年次総会ではリチャード・ウェイコットの「カリフォルニア・アーモンド産業について」(特別講演)を実施



カリフォルニア・アーモンド協会では、6月1日付で 日本ナッツ協会に正式加入いたしました。これに伴 い、6月28日(金)に開催された日本ナッツ協会総 会にリチャード・ウェイコットも出席させていたださ き、日本のカッツ業界の管ちまに改めてご様かささ せていただきました。また、本総会では、日本ナッ ツ協会 中島半人会長のご厚恵により、特別購買と レて「カリフォルニア・アーモンド産業について」 と贈して、最新のカリフォルニア・アモンド業界 の単郷と活動、日本市場への取り組みをご紹介させ ていただきました。

なお、講演資料のPDFが必要な方は、日本広報センターまでご連絡ください。

Bi-Monthly E-Newsletter

Commenced distribution of **bi-monthly E-Newsletter** for **trade stakeholders** (approximately 560 recipients). The E-Newsletter includes the latest ABC announcements, almond market news (latest position report), ABC in the news (press coverage) and an activity update from ABC Japan.

モンド」キャンペーンを、6月27日(予定)

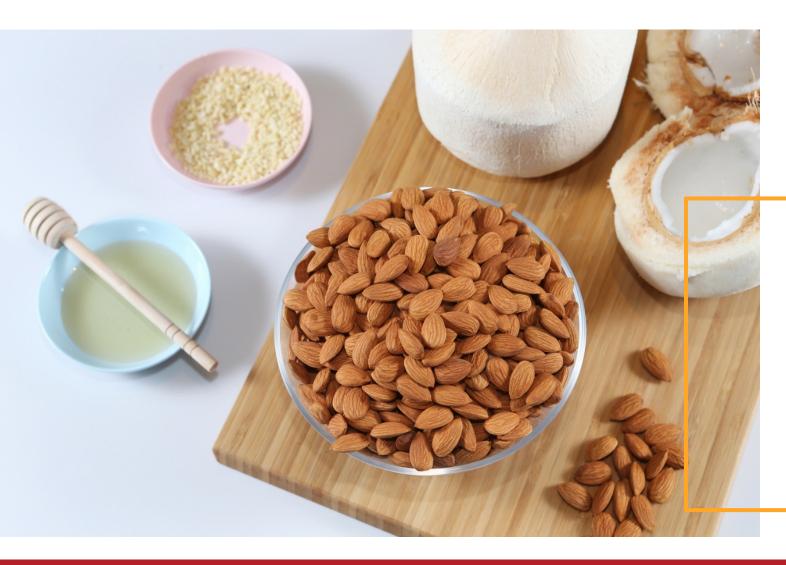
から実施いたします。詳細は近日、公式Twitterと

Facebookで発表いたします。ぜひキャンペーン

へのご替同をお願いいたします



Next Year



FY17/18, we focused on building a platform for future activities.

FY18/19, we're excited to take almonds to the next level in Japan!







FOLLOW US







Facebook

www.facebook.com/almondsJP/

Instagram

www.instagram.com/almondsjp/

Twitter

twitter.com/almondsjp



Korea MRLs

- Positive List System (PLS) in place since 2017 for Nuts/Seeds and Tropical Fruits – almonds among first to comply
- 70 MRLs for almonds (0.01 default tolerance)
- ABC working with consultant and registrants to ensure other submissions are made
 - 7 Temporary MRLs expire 2021
 - 4 MRLS at default level



U.S./Korea FTA for almonds unchanged and tariff eliminated

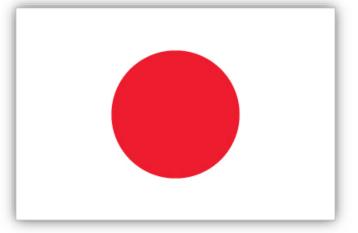
No Retaliatory
Tariffs impacting
almonds





Japan MRLs

- Large national MRL list established in 2006
- Currently all relevant U.S. almond crop protection products have Japanese MRLs
 - 0.01 ppm default tolerance
- ABC efforts currently focus on new active ingredients and monitoring proposed changes
- Extensive testing/strict violation policies



U.S./Japan FTA a priority, since U.S. stepped out of TPP

No Retaliatory
Tariffs impacting
almonds



But Japan's Aflatoxin Situation is a Problem...

- Continued increase in rejections despite quality specifications
- Meetings with Japanese ministry and importers regarding U.S. crop conditions, sampling variation
- Proposed visit to California by MHLW delayed not yet rescheduled
- Pilot project recommended to MHLW to address key issues:
 - Thermal trackers in containers to address temperature variability
 - Technical exchange on sampling equivalency
 - Moving beyond 100% import controls
- Issue is how samples are being gathered
- Harmonization with Codex protocol raised with U.S. government
- Include as part of U.S. / Japan negotiating priorities?
- Aflatoxin detections in <u>Japan</u> resulted in increased import inspection in Korea
 - Initiated Summer 2018; no detections notified....so far

