

2018 THE ALMOND CONFERENCE

EUROPE: INSPIRING GLOBAL TRENDS AND CRACKING ALMOND INNOVATION

california almonds*



AGENDA

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Director Europe & Global Public Relations (ABC)



1,739,932,904



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474

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EU TRADE ISSUES ARE AT A CROSSROAD...

- On March 29, 2019, Brexit will change the face of the EU...
- Existing Tariff Rate Quota allocate portion to UK or remain with EU?
- Future trade agreements to be negotiated with EU and UK
- Technical and Sanitary/phytosanitary barriers are the <u>real</u> concern: driven by philosophical differences, and harder to address...
- "Rules-Based" and "Scientifically-Supported" do not always rule the day...



EU – MARKET SITUATION

Aflatoxin controls increased due to higher insect damage, higher aflatoxin levels

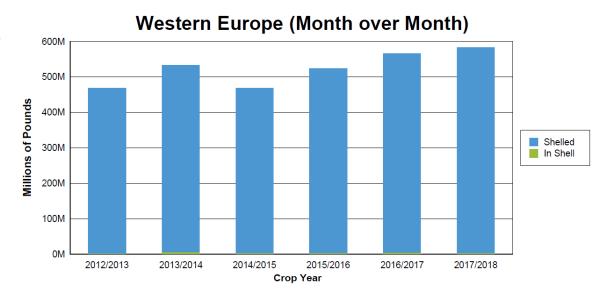
- Aflatoxin rejections threaten almond pre-export recognition
- 31 rejections in 2018
- Return to <1% inspection if rejections remain low

Engagement has helped head off PEC suspension, further controls

- Industry proactive approach
- Minimum grade standards

Chemical tools face more restrictions

- Hazard approach does not consider exposure
- Existing tools under pressure e.g. iprodione, glyphosate
- Insufficient phase-out / transition



Alliances are Key

- Engagement with European associations to broaden our "voice"
- Reputation and trust are essential with authorities, customers and consumers
- Shows ABC commitment to local economy, trade, consumers

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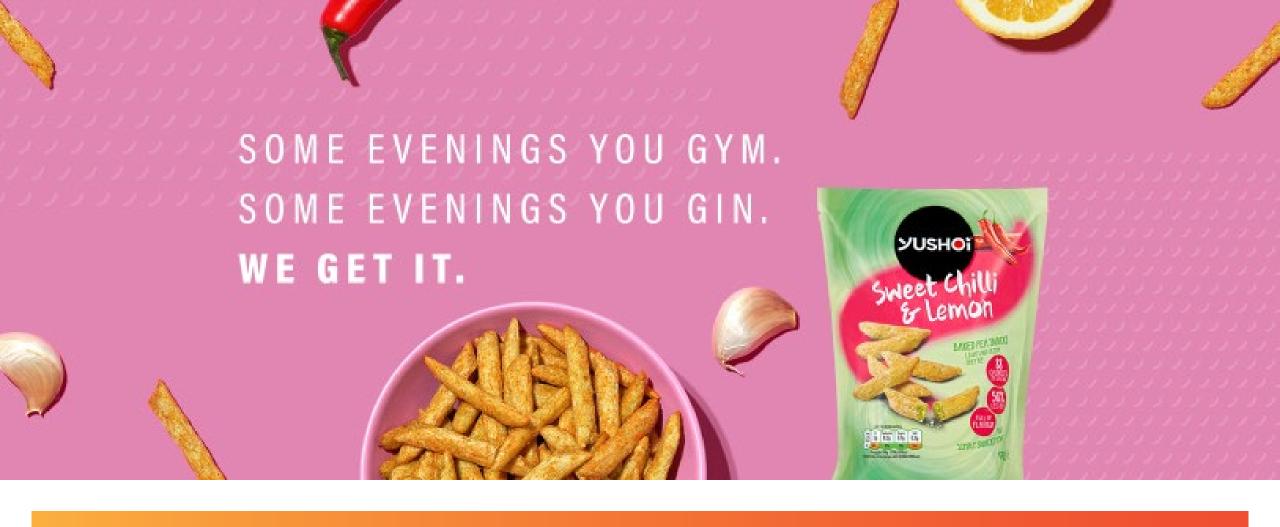
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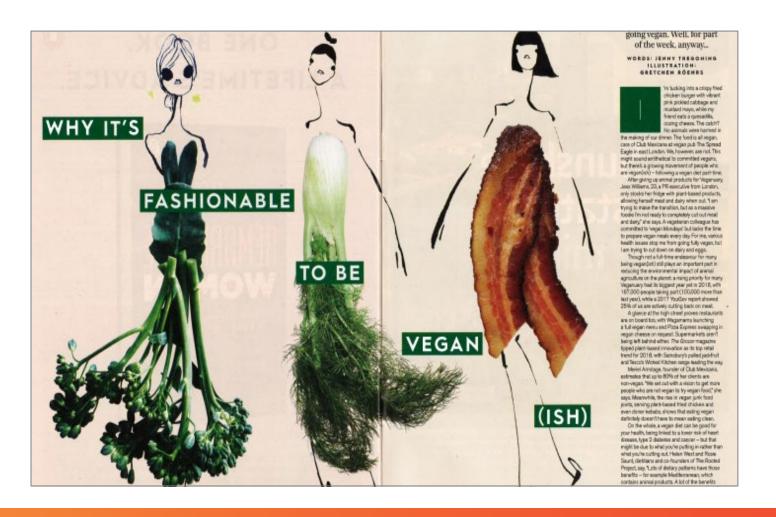
The chirpy campaign for Yushoi pea snacks appeals to all lifestyles





Luxe workout **brand Sweaty Betty created** an inclusive approach with its 'fit-ish' strapline





Media coverage showing how being flexible has become the way to live





Nous is the world's first no-waste supermarket, which only sells 'rescued food' that cannot be sold anywhere else



Bakery chain Gail's has launched the UK's first loaf made from leftover bread

THE RUBBISH CAFE



Environmentally friendly cleaning brand Ecover's popup Rubbish Café makes consumers pay using plastic rubbish



Budget supermarket Morrisons is making veg widely accessible with its **Bargain Vegetable** Boxes

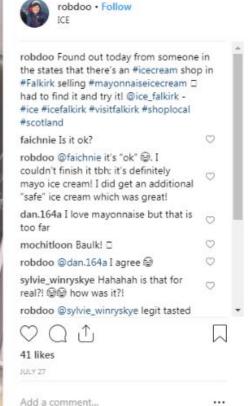




Allotments have gained popularity in Germany as urbanites seek to add some greenery to their daily lives







An ice cream shop in Scotland has created 'mayonnaise ice cream' which has become a social media hit



Swarm protein bars use insects to deliver amino acids and micro nutrients



Is it a yogurt, a dip or a sauce?...

WHAT DOES THIS MEAN FOR ALMONDS?

THE -ISH







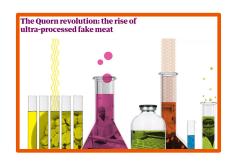
DISRUPTIVE SUSTAINABILITY







NEW BASICS







DISCOVERY: THE ADVENTUROUS CONSUMER







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2018 THE ALMOND CONFERENCE

Europe – Leader in food innovation HARBINDER MAAN,
Associate Director, Trade Stewardship and Marketing







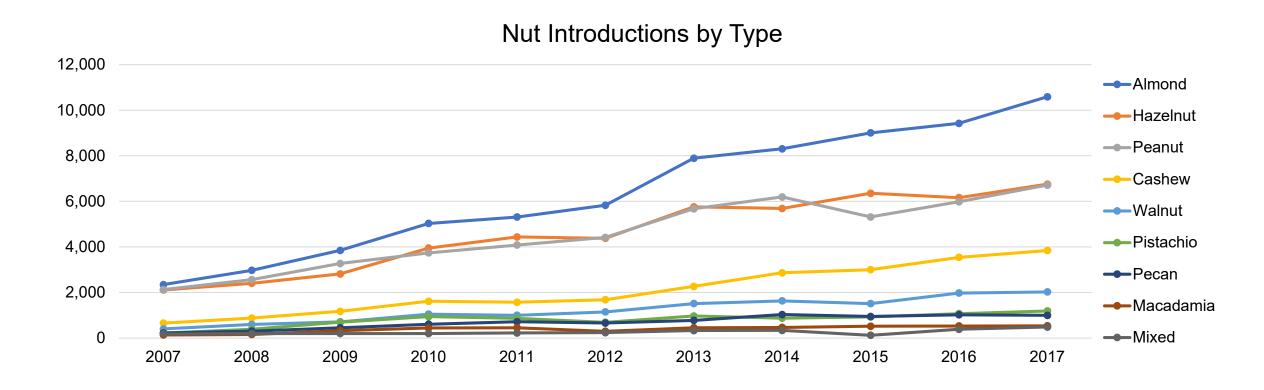
INTRODUCTION

- 1. #1 Global nut in new products
- 2. Europe, strong ingredient usage
- 3. Europe as a hub for new product introductions
- 4. Key food trends being driven by Europe
- 5. Examples



ALMONDS ARE THE MOST USED NUT IN NEW PRODUCTS GLOBALLY!

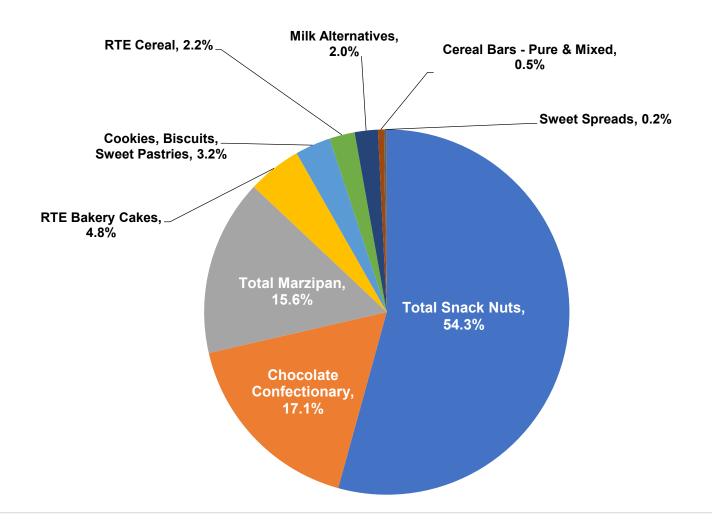
For over 10 years, almonds have remained the most-used nut in new product introductions.



CATEGORY PERFORMANCE: PURE ALMOND VOLUME SHARE BY CATEGORY – GERMANY, 2016

INGREDIENT CATEGORY STILL IMPORTANT!

Category Share of Pure Almond Volume



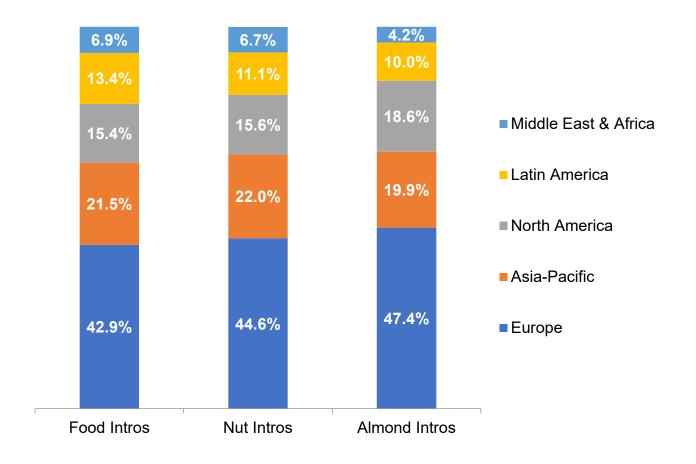
• Total snack nuts category represents the largest pure almond volume share at 54.3%, followed by chocolate confectionary (17.1%) and total marzipan (15.6%).

 As one of the largest markets for California Almonds, Almonds as an ingredient represent about 46% of almond usage in Germany.



EUROPE IS THE TOP REGION FOR FOOD, NUT AND ALMOND INTRODUCTIONS

2017 Global Food, Nut, and Almond Introductions *Regional Share*



 Europe drives the greatest volume of new product introductions around the world Europe's share of almond introductions respectively outpaced their share of nut introductions, which outpaced their share of total food introductions.



CONSUMER BENEFITS LEAD TO STRONG NEW PRODUCT LAUNCHES

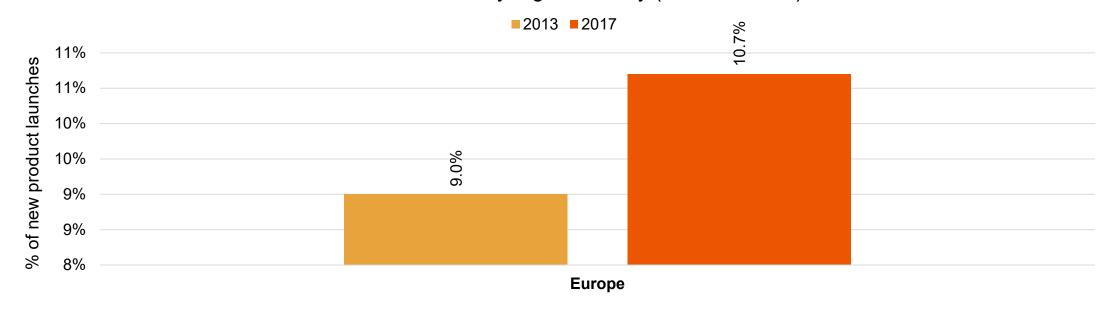
Almonds especially dominate new snack product introductions in Europe

Europe	Almonds	Hazelnuts	Peanuts	Cashews	Walnuts	Pistachios	Pecans	Macadamias
Confectionery	1,369	1,873	357	66	68	167	28	39
Snacks	831	334	646	649	263	171	108	51
Bakery	1,001	971	159	88	161	72	49	20
Bars	597	187	383	326	45	30	24	20
Cereals	344	304	34	90	45	7	50	8

1 IN 10 SNACKS FEATURED ALMONDS IN EUROPE IN 2017

Snacks with almonds continue to grow with almonds, not only are total new products increasing almonds share is also increasing

Almonds as percentage (%) of new snack* launches tracked by region/country (2017 vs. 2013)







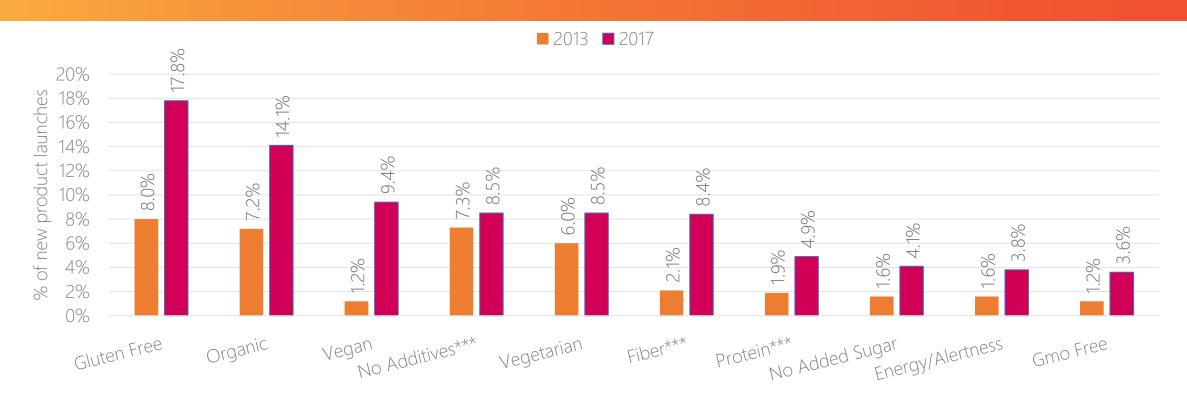


Europe – creating momentum in food trends

Key consumer trends driven by two platforms, wellness and ethics



Health & Wellness is a growth platform for European snacks with almonds



^{*}Snacks: including the snacks market category in the Innova Database as well as other snacking related categories

^{**}Health & wellness claims: health, free from and clean label claims

^{***}No additives=no additives/preservatives, fiber=high/source of fiber, protein=high/source of protein

GLUTEN FREE AND PROTEIN



Deluxe Gluten Free 4 Almond, Sea Salt And Dark Chocolate Nut Bars

United Kingdom, March 2018

DESCRIPTION: gluten free premium nut bars with a mix of **almonds**, puffed rice with sea salt and dark chocolate.

Walmart United Kingdom | Feb 2017



Asda Almond Shot

Enervit Italy | Sep 2017



Gluten Free Bar With Extra Blueberry and Chocolate



Kelloggs Special K Protein Bar With Blackcurrant And Pumpkin Seeds

Ireland, Feb 2018

PROTEIN AND CALIFORNIA PROVENANCE







Maxim Protein Bite With Almond Crunch Flavor

Norway, Sep 2017

DESCRIPTION **Protein bite with almond** and a high content of natural ingredients. It contains a lot of vegan protein and fiber and is also low in sugar. Ideal before, during and after training.

Magnum White Chocolate Honeycomb And Almond Ice Cream Bar

United Kingdom, Mar 2018

DESCRIPTION Four honeycomb flavored ice cream bars coated with white chocolate (28%) and almonds (5%). Comes in plastic packets, held in a carton box.

CLAIMS Cracking chocolate. **Californian almonds**. Rainforest Alliance Certified cocoa. Green Dot Certified.

Ferrero Raffaello Coconut Almond Confection

Germany, Apr 2017

DESCRIPTION Individually wrapped coconut almond confections in a carton box. The unique recipe of Raffaello is a carefully selected composition of ingredients: **white almonds from California**, coconuts from the pacific islands and fine cream. Raffaello is pure enjoyment.



NEW: ALMOND FORMS FOR INNOVATION



Almond Milk with Pear and Vanilla Flavor

France, Mar 2018



Picard

France, May 2017

DESCRIPTION :3 Best Almond Milk-Apricot Ice Cream















Ethical – Environment & Human





Eat Natural Darker Chocolate Fruit And Nut Bars **With Almonds** And Apricots

United Kingdom, Nov 2017

CLAIMS Gluten free. Eat Natural are seeking to help both the local people and the delicate biodiversity of the rainforest by supporting Amazon conservation and research into ways to control the threats that impact on the local people, both natural and man-made. Recyclable carton box. No artificial flavors or colors. No preservatives.

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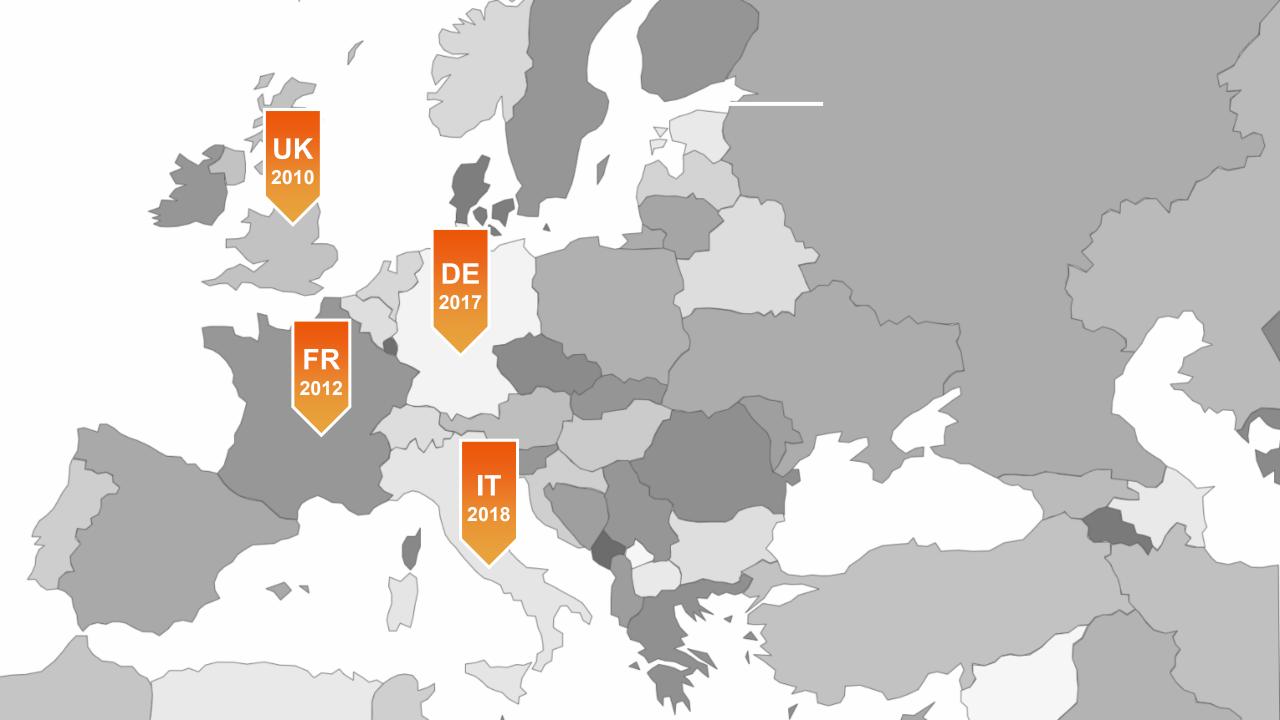
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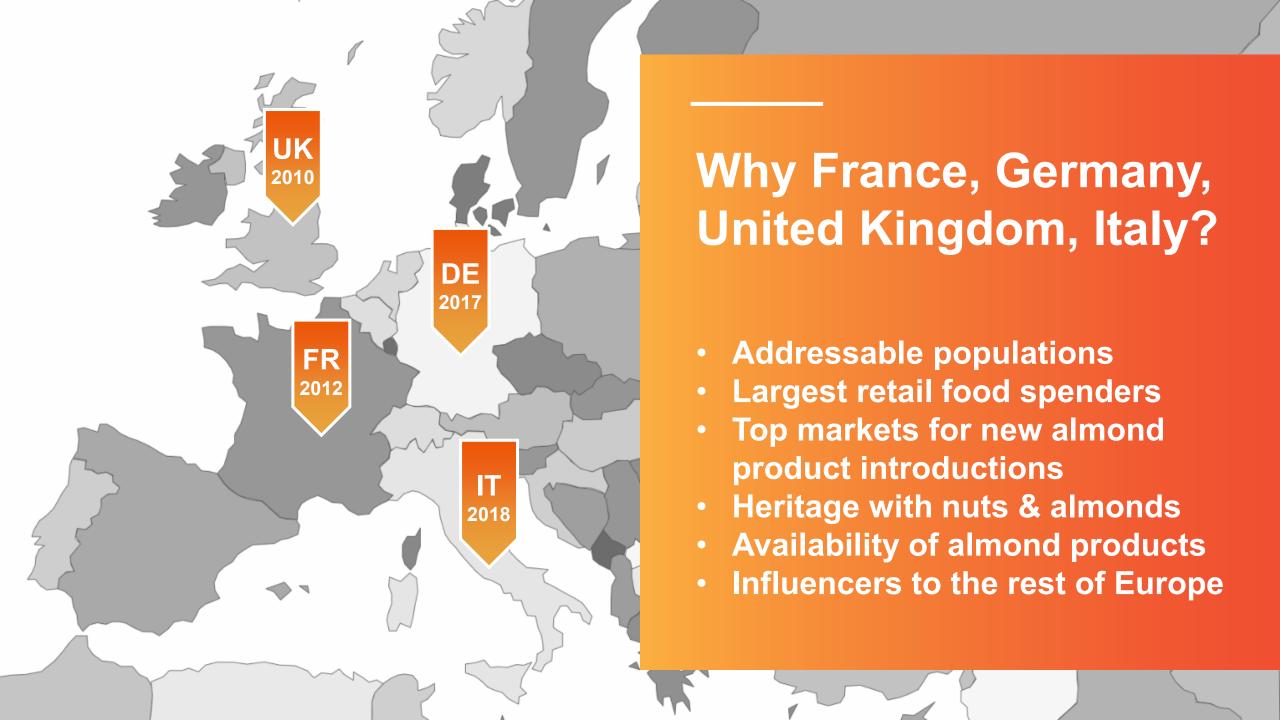
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Over 14 years of investment in public relations (and advertising) in the European market to raise awareness and demand for almonds.

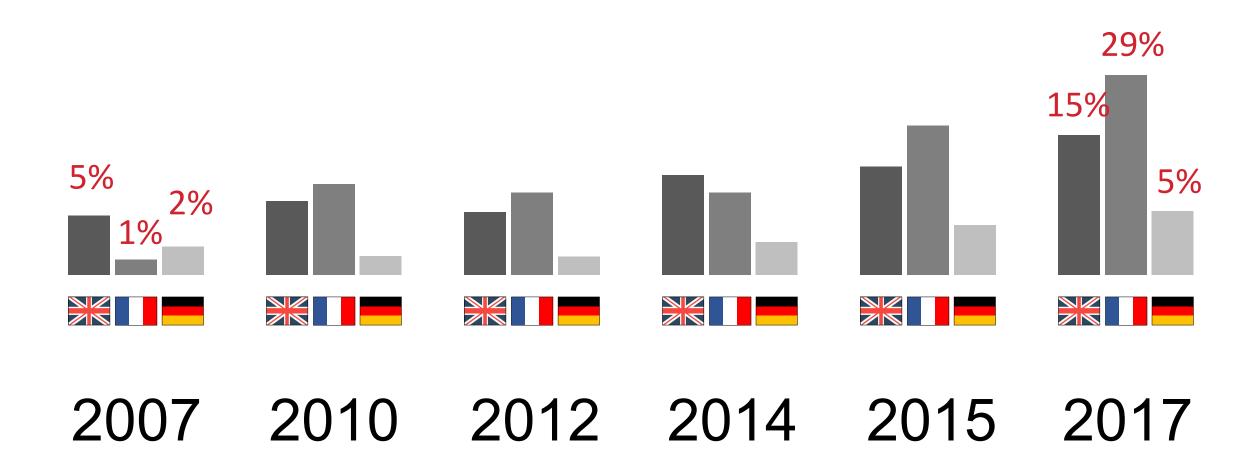






PLAY VIDEO

TOP OF MIND ALMOND AWARENESS...



AWARENESS OF ALMONDS AS A SNACK...



1,739,932,904

The number of consumer impressions generated through our marketing programs (that's like filling the 49ers Levy stadium 25,400 x)

47.4%

The percentage of new global almond products that are introduced in Europe (4,142 New Products Introduced)

4

The number of European markets where we now run consumer snack campaigns (UK, France, Germany, Italy)

1

Almonds are the #1 nut in Europe for new product introductions for the third year running



Thank you!



